



Richland County Council
Transportation Ad Hoc Committee
MINUTES
February 25, 2025 – 12:00 PM
Council Chambers
2020 Hampton Street, Columbia, SC 29204

COUNCIL MEMBERS PRESENT: Paul Livingston, Chair, Derrek Pugh, Don Weaver, Tish Dozier Alleyne, and Jesica Mackey

OTHERS PRESENT: Jackie Hancock, Michael Maloney, Kenny Bowen, Kyle Holsclaw, Ashiya Myers, Jeff Ruble, Aric Jensen, Anette Kirylo, Michelle Onley, Angela Weathersby, Andy Haworth, Tish Gonzales, Tamar Black, Jennifer Wladischkin, Quinton Epps, Leonardo Brown, and Lori Thomas

1. **CALL TO ORDER** – Mr. Livingston called the meeting to order at approximately 12:00 PM.
2. **ELECTION OF CHAIR** – Mr. Weaver moved to nominate Mr. Livingston as Chair, seconded by Ms. Alleyne.

In Favor: Pugh, Livingston, Weaver, Alleyne, and Mackey

The vote in favor was unanimous.

3. **APPROVAL OF MINUTES**

- a. **December 17, 2024** – Ms. Mackey moved to approve the minutes as distributed, seconded by Mr. Weaver.

In Favor: Pugh, Livingston, Weaver, Alleyne, and Mackey

The vote in favor was unanimous.

4. **ADOPTION OF AGENDA** – Mr. Pugh moved to adopt the agenda as published, seconded by Mr. Weaver.

In Favor: Pugh, Livingston, Weaver, Alleyne, and Mackey

The vote in favor was unanimous.

5. **ITEMS FOR ACTION**

- a. **Transportation Advisory Committee Recommendation – Remaining 2012 Project List** – Mr. Michael Maloney, Transportation Director, stated the Transportation Penny Advisory Committee (TPAC) recommended minor changes to the remaining 2012 Project List. This is important because this list goes into Penny II. The recommendations are as follows:

- Remove Polo Road Widening Project; and
- Add Spears Creek Church Road Sidewalks

Ms. Mackey inquired about the funding of those Penny I projects that were left over from the de-scoped projects.

Mr. Maloney noted there is project and program reserve funding Council approved but with the uncertainty of inflation in those projects, it may only cover the fluctuations.

Ms. Mackey asked if the numbers listed were old or new projected numbers. In addition, does this reflect the full list of projects not completed that will affirm Council's commitment to the residents?

Mr. Maloney indicated the final costs are reflected in the last column on p. 11 of the agenda. If there are any further changes, they will be brought to Council and go through the proper channels.

Ms. Mackey made a motion to forward this item to Council with a recommendation to approve the changes to the Remaining 2012 Referendum Project list that was carried forward to the 2024 Referendum, seconded by Ms. Alleyne.

In Favor: Pugh, Livingston, Weaver, Alleyne, and Mackey

The vote in favor was unanimous.

- b. Dirt Road Package O Contingency Increase – Mr. Maloney noted that in the original bid of \$1,359,494.45, we requested a 10% contingency. We request to increase the contingency to 11.7%. The prior change orders were to extend the road paving on Howard Cooglar Road by 600 feet, to increase asphaltic pavement thickness from two inches to three inches for this and all future dirt road projects, and add concrete pavement on Sara Matthews Road to allow residents to gain traction and access.

Ms. Mackey made a motion to forward this item to Council with a recommendation to increase the contingency by \$67,582.50 from \$135,949.45 to \$203,531.50 for change order #3 for \$68,166.50, seconded by Mr. Weaver.

Mr. Pugh asked if the unnamed road belonged to the County.

Mr. Maloney responded that the County owns portions, but some private areas exist. He noted the residents have granted their permission to pave their portion of the road so they can access the County's portion.

In Favor: Pugh, Livingston, Weaver, Alleyne, and Mackey

The vote in favor was unanimous.

- c. Condemnation Referrals [EXECUTIVE SESSION]
- d. Economic Development – Community Road Condemnation Referrals [EXECUTIVE SESSION]

Ms. Mackey moved to go into Executive Session, seconded by Mr. Pugh.

In Favor: Pugh, Livingston, Weaver, Alleyne, and Mackey

The vote in favor was unanimous.

***The Committee went into Executive Session at approximately 12:13 PM
and came out at approximately 12:28 PM.***

Mr. Livingston indicated the Committee entered Executive Session to receive legal advice. No action was taken in Executive Session.

- c. Condemnation Referrals – Ms. Mackey moved to proceed with condemnation, as discussed in Executive Session, seconded by Mr. Pugh.

In Favor: Pugh, Livingston, Weaver, Alleyne, and Mackey

The vote in favor was unanimous.

- d. Economic Development – Community Road Condemnation Referrals – Mr. Weaver moved to proceed with condemnation, as discussed in Executive Session, seconded by Mr. Pugh.

In Favor: Pugh, Livingston, Weaver, Alleyne, and Mackey

The vote in favor was unanimous.

- 6. ADJOURNMENT – Ms. Mackey moved to adjourn the meeting, seconded by Ms. Alleyne.

In Favor: Pugh, Livingston, Weaver, Alleyne, and Mackey

The vote in favor was unanimous.

The meeting adjourned at approximately 12:30 PM.

**RICHLAND COUNTY
ADMINISTRATION**

2020 Hampton Street, Suite 4069
Columbia, SC 29204
803-576-2050



Transportation Agenda Briefing

Prepared by:	Michael Maloney, P.E.	Title:	Director
Department:	Transportation	Division:	
Date Prepared:	January 29, 2025	Meeting Date:	February 25, 2025
Legal Review	Patrick Wright via email	Date:	February 5, 2025
Budget Review	Maddison Wilkerson via email	Date:	February 5, 2025
Finance Review	Stacey Hamm via email	Date:	February 12, 2025
Approved for consideration:		Assistant County Administrator	John M. Thompson, Ph.D., MBA, CPM, SCCEM
Meeting/Committee	Transportation Ad Hoc		
Subject	TPAC Action Request - Remaining 2012 Project list		

RECOMMENDED/REQUESTED ACTION:

The Transportation Penny Advisory Committee recommends changes to the Remaining 2012 Referendum Projects list that carries forward to the 2024 Referendum.

Request for Council Reconsideration: ☒ Yes

FIDUCIARY:

Are funds allocated in the department's current fiscal year budget?	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
If not, is a budget amendment necessary?	<input type="checkbox"/>	Yes	<input type="checkbox"/>	No

ADDITIONAL FISCAL/BUDGETARY MATTERS TO CONSIDER:

The recommendation reduces the total cost of the Remaining 2012 Projects list from \$242.2M to \$221.9M.

Applicable fund, cost center, and spend category:

Fund: Transportation Tax Roadways

Cost Center: Capital Projects

Spend Category: Construction

OFFICE OF PROCUREMENT & CONTRACTING FEEDBACK:

Not applicable.

COUNTY ATTORNEY'S OFFICE FEEDBACK/POSSIBLE AREA(S) OF LEGAL EXPOSURE:

There are no legal concerns regarding this matter.

REGULATORY COMPLIANCE:

Not applicable.

TRANSPORTATION PROJECT IMPACT:

Project Referendum:	2024 Transportation Penny		
Project Name:	Spears Creek Church Road		
From:	I-20	To:	Two Notch Road
Project Category:	Road Widening		
Project Services:	Construction		
Project Type <small>(2024 Referendum Only)</small>	County Advancement		

Transportation Project Budgetary Impact:

Total Project Budget:	\$242.2 million
Requested Amount:	\$-20.3 million
Remaining Project Budget:	\$221.9 million

MOTION OF ORIGIN:

There is no associated Council motion of origin.

STRATEGIC & GENERATIVE DISCUSSION:

The Remaining 2012 Project List is a list of projects that were thought to be feasible, but do not have available funding in the 2012 Penny Program. Per the ordinance for the 2024 referendum, this list of projects will be initiated as the first projects in “Penny Two.” To follow are the two changes to the list.

The Polo Road Widening project will be fully funded by the 2012 Penny Referendum and does not require rollover onto this list.

Spears Creek Church Road is a road widening project. The road widening will occur under the 2012 Penny Referendum. The sidewalks were descope from the project in 2020. The sidewalk will be added to the list to complete five-foot wide sidewalks on each side of Spears Creek Church Road from Interstate 20 to Two Notch Road.

ASSOCIATED STRATEGIC GOAL, OBJECTIVE, AND INITIATIVE:

Goal: Achieve Positive Public Engagement

Objective: Develop a community engagement plan

ADDITIONAL COMMENTS FOR CONSIDERATION:

County Council approved a plan that increases the role of the Transportation Penny Advisory Committee (TPAC), a citizen oversight committee. The TPAC has formed a quorum, voted to review staffs’ recommendations regarding the Remaining 2012 Project list, and will continue with activities in project recommendations.

ATTACHMENTS:

1. Remaining 2012 Richland Penny Projects

2. Transportation Penny Advisory Committee Meeting Minutes – 27 January 2025

27-Jan-25

Remaining 2012 Richland Penny Projects

Project Type	Project Name	From	To	District	CY 2024 Base Cost	CY 2024 Total Cost
Widening	Pineview Road	Shop Rd	Bluff Rd	10	9	14.4
Widening	Broad River Road	I-26(Exit97)	Dutch Fork Rd	1	21.6	34.56
Widening	Pole Road	Two Notch Rd	Mallet Hill Rd	8,9,10	20.7	33.12
Greenway	Woodbury\Old Leesburg Conn	Woodbury Dr	Leesburg Rd	11	0.9	1.44
Greenway	Dutchman Blvd Conn	Dutchman	Dutchman	4	0.85	1.36
Greenway	Crane Creek A	Monticello Rd	Three Rivers	4	12.6	20.16
Greenway	Crane Creek C	Crane Forest		7	6.5	10.4
Greenway	Gills Creek B	Wildcat Creek	Fort Jackson	6,11	22.7	36.32
Greenway	Gills Creek C	Trenholm rd	Lake Katherine	6	2.8	4.48
Greenway	Smith/Rocky Branch A	Three Rivers	Clement Rd	4	3.5	5.6
Greenway	Smith/Rocky Branch B	Clemant Rd	Colonial Dr	4	8.9	14.24
Sidewalk	Bluff Road	Simmons	Beltline Blvd	10	9	14.4
Sidewalk	Shandon St	Wilmot Ave	Wheat St	5	0.15	0.24
Sidewalk	Shandon St	Rosewood	Heyward	5	0.15	0.24
Sidewalk	Prospect St	Wilmot Ave	Yale	5	0.45	0.72
Sidewalk	Assembly St	Whaley St	Beltline Blvd	5,10	4.9	7.84
Sidewalk	Clemson Road	Longtown Rd	Two Notch Rd	7,8,9	6.7	10.72
Sidewalk	Broad River Road	Harbison Blvd	Buch River Rd	2	7.5	12
Sidewalk	Two Notch Road	Alpine Rd	Spears Creek Ch	3,7,8,9	8.5	13.6
Sidewalk	Huger Street	Blossom	Gervais St	5	0.9	1.44
Sidewalk	Broad River Road	I-26	Harbison Blvd	2	3.1	4.96
Sidewalk	Spears Creek Church Rd	I-20	Two Notch Rd	9	8	12.8
					138.7	221.92
					151.4	242.24



**TRANSPORTATION PENNY ADVISORY COMMITTEE MEETING
MONDAY, JANUARY 27, 2025
2020 HAMPTON STREET, 4TH FLOOR CONFERENCE ROOM**

MEMBERS PRESENT: John Black, Creston Brown, Peyton Brown, Chris Keefer, Donald Vanvranken, Haskell Kibler, Candace Pattman, Clint Scoville, Kamal Shlon, Eva Prioleau

OTHERS PRESENT: Michael Maloney, Whitney Strother, LaSasha Breland, Jackie Bowers

CALL TO ORDER

The meeting was called to order by John Black.

John Black confirms there is a forum.

PUBLIC COMMENTS

No public comments were submitted

OSBO UPDATES

John Black calls for OSBO to give their report.

LaSasha Breland gives report for Office of Small Businesses (see attachment).

COMET UPDATES

John Black calls for COMET to give their report.

Jackie Bowers gives report for the COMET (see attachment).

TRANSPORTATION PENNY UPDATE

John Black calls for Transportation Department to give their report.

Michael Maloney gives updates on current projects in progress then goes to the sidewalk program and 2012 projects likely to be remaining at the end of the current penny due to funding.

Michael Maloney: Spears Creek Church Rd has been descoped, when it was rescoped from being descoped to 3-lanes it was rescoped to 5-lanes from Earth Rd to I-20 and 3-lanes from Two Notch Rd to Earth Rd. It didn't have sidewalks that came along with that. The design does a lot for sidewalks. We have approved





Right of Way plans from DOT. We recommend going back and installing the Spears Creek Church Rd sidewalk addition to that project. We recommend putting it on this list so the next penny could fund it.

John Black asked if the \$12.8 mil just for the sidewalks?

Michael Maloney answers yes.

Michael Maloney shares screen and shows map of where the project would be. Asked the committee if this is something that we recommend doing?

John Black Is there a motion to approve a positive recommendation to approve that 2.5 miles of sidewalk on each side of Spears Creek Church Rd from I-20 to Two Notch Rd at an estimated cost of \$12.8 mil?

Mr. Kamal Shlon made the motion and Eva Prioleau second the motion. The recommendation passed unanimously.

Michael Maloney: Last to remove Polo Road since we're going to be doing it. Polo Road has a well-used shared-used path all the way to Mallet Hill. We're planning 5 ft. sidewalk on both sides of the road all the way to Two Notch road and at various intersections putting in left turn lanes for the widening. The project ends at Mallet Hill Rd where we'll be putting in an intersection.

John Black: Do we have a motion to remove the widening of Polo Road from Mallet Hill to Two Notch Rd for districts 8,9, and 10 at a cost of \$33.12Mil which is just removing it from the 2012 project list outstanding because it will be complete?

Chris Keefer moved, and a second from Haskell Kibler. The motion passed unanimously.

Michael Maloney: that changes the outlook on the sheet by \$20Mil.

OTHER BUSINESS

John Black discussed the 2025 Annual State of the Penny update. He spoke with Administrative Brown, he was going to check with Chair Mackey for an update with that. No decision was made last month at the Ad-Hoc meeting.

They elected TPAC officers as follow: Chair: John Black Vice Chair: Eva Prioleau Secretary: Chris Keefer.

Motion to approve the 2025 calendar with that amendment of Aprils meeting from the 28th to the 21st. Thank you we will get this edited and sent back out.

REMINDER—NEXT MEETING: MONDAY, FEBRUARY 24, 2014 AT 4:00 PM





ADJOURN

The meeting adjourned at approximately 4:34PM.





TRANSPORTATION PROGRAM

Transportation Penny Advisory Committee AGENDA
Monday, February 24, 2025 - 4:00 PM via
In person, Zoom, & live on Richland County YouTube
2020 Hampton Street Columbia SC 29203 4th Floor Conference Room

- | | |
|---|----------------------|
| 1. <u>Call to Order</u> | Mr. John Black |
| 2. <u>Public Comments</u> | Mr. John Black |
| 3. <u>Office of Small Business Opportunity (OSBO)</u> | Ms. La'Sasha Breland |
| 4. <u>The COMET Program</u> " | COMET |
| 5. <u>Transportation Program</u> | Mr. Michael Maloney |
| 6. <u>Other Business</u> | Mr. John Black |
| <ul style="list-style-type: none">• 2025 Annual State of The Penny Update• Next scheduled meeting - March 17, 2025 | |
| 7. <u>Adjournment</u> | |

**RICHLAND COUNTY
ADMINISTRATION**

2020 Hampton Street, Suite 4069
Columbia, SC 29204
803-576-2050

**Transportation Agenda Briefing**

Prepared by:	Michael Maloney, P.E.	Title:	Director
Department:	Transportation	Division:	
Date Prepared:	January 29, 2025	Meeting Date:	February 25, 2025
Legal Review	Patrick Wright via email	Date:	February 7, 2025
Budget Review	Maddison Wilkerson via email	Date:	February 12, 2025
Finance Review	Stacey Hamm via email	Date:	February 12, 2025
Approved for consideration:		Assistant County Administrator	John M. Thompson, Ph.D., MBA, CPM, SCCEM
Meeting/Committee	Transportation Ad Hoc		
Subject	Dirt Road Package O Contingency Increase		

RECOMMENDED/REQUESTED ACTION:

Staff recommends approval of an increase to the contingency by \$67,582.05, from \$135,949.45 to \$203,531.50 for change order #3 in the amount of \$68,166.50.

Request for Council Reconsideration: ☐ Yes

FIDUCIARY:

Are funds allocated in the department's current fiscal year budget?	<input checked="" type="checkbox"/>	Yes	<input type="checkbox"/>	No
If not, is a budget amendment necessary?	<input type="checkbox"/>	Yes	<input type="checkbox"/>	No

ADDITIONAL FISCAL/BUDGETARY MATTERS TO CONSIDER:

The original bid of \$1,359,494.45 included a 10% contingency for a total approved amount of \$1,495,443.90. The requested change order will exceed the approved amount by \$67,582.05. The final contract price will be 11.7% above the original bid price. There is adequate project budget to incorporate this change order.

Applicable fund, cost center, and spend category:

Fund: Transportation Tax Roadways

Cost Center: Capital Projects

Spend Category: Construction

OFFICE OF PROCUREMENT & CONTRACTING FEEDBACK:

Not applicable.

COUNTY ATTORNEY'S OFFICE FEEDBACK/POSSIBLE AREA(S) OF LEGAL EXPOSURE:

There are no legal concerns regarding this matter.

REGULATORY COMPLIANCE:

None applicable.

TRANSPORTATION PROJECT IMPACT:

Project Referendum:	2012 Transportation Penny		
Project Name:	Dirt Road Package O		
From:	Nathan Ridge Lane	To:	Sara Mathews Road
Project Category:	Dirt Road		
Project Services:	Construction		
Project Type <small>(2024 Referendum Only)</small>	Community Investment		

Transportation Project Budgetary Impact:

Total Project Budget:	\$1,495,443.90
Requested Amount:	\$67,582.05
Remaining Project Budget:	\$250,000

MOTION OF ORIGIN:

“Mr. Walker stated the committee recommended awarding the construction contract to Cherokee, Inc. for \$1,359,494.45 and to include a 10% construction contingency. Dirt Road Package “O” is comprised of Howard Coogler Road (District 1), Sara Mathews Road (District 7), Nathan Ridge Lane (District 10), and Jackson Road (District 10). “

Council Member	Recommendation of the Transportation Ad Hoc Committee
Meeting	Regular Session
Date	November 7, 2023

STRATEGIC & GENERATIVE DISCUSSION:

Dirt Road Package O contingency was used for:

The extent of the dirt road paving on Howard Coogler Road was extended by 600 feet.

The asphaltic pavement thickness was increased from two inches to three inches for this and all future dirt road projects.

Concrete pavement will be added on Sara Matthews Road to allow residents living on the steep road to gain traction and access.

ASSOCIATED STRATEGIC GOAL, OBJECTIVE, AND INTIATIVE:

Goal: Plan for growth through inclusive and equitable infrastructure

Objective: Create excellent facilities

ATTACHMENTS:

1. Change Order

Request for Administrative Action

ATTENTION			
<input checked="" type="radio"/>	COUNTY ADMINISTRATOR	<input type="radio"/>	ASSISTANT COUNTY ADMINISTRATOR
NAME:			
REQUESTOR INFORMATION			
Name	Director Michael Maloney		Extension 5003
Department	Transportation		
Date	February 3, 2025		
Department Director Review:			
DOCUMENT INFORMATION			
Document Title			
<input type="radio"/>	For Information Only	<input checked="" type="radio"/>	For Signature
Synopsis			
1.	Is this a contract and/or a contract amendment?	<input type="checkbox"/>	Yes <input checked="" type="checkbox"/> No
2.	Has the contract been reviewed by the County Attorney's Office?	<input type="checkbox"/>	Yes <input checked="" type="checkbox"/> No
If you answered no, all contracts must be reviewed by the County Attorney's office. Do not submit your document until after review.			
3.	Has the contract/amendment been reviewed and approved by Council?	<input type="checkbox"/>	Yes <input checked="" type="checkbox"/> No
If you answered no, provide an explanation below. Cite/attach relevant County ordinance, procurement code, and/or contract terms.			
Explanation			
<p>Dirt Road Paving Package "O" was approved by County Council to pave four dirt roads, including Sara Matthews Road. Change Order #3 provides funding to improve adjacent "no name" road to ensure safe passage for resident's at this intersection with Sara Matthews Road. The improvements include regrading the roadway and installing In addition, a guardrail section will be installed to provide safety for vehicles at this location.</p> <p>The proposed improvements total \$68,166.50.</p>			
Related Council Action			
Meeting Date	Synopsis of Action	Minutes Approved	
ADMINISTRATION			
Comments			
Signature		Date	

LINE ITEM/SCHEDULE ADJUSTMENT

RICHLAND COUNTY
Department of Transportation
400 Powell Road
Columbia, S.C. 29203

Order No: 3

Purchase Order No: CN240025

Project: Dirt Road Paving Package "O"

Contractor: Cherokee Construction

The following changes are hereby made to the CONTRACT DOCUMENTS:

Item	Description	Add	Delete	Unit Price	Contract Increase	Contract Decrease
1	Extend paving of Howard Coogler Rd by 528LF	1		LS	\$90,365.00	
2	Additional surface course asphalt on Sara Matthews Road to extend service life	1		LS	\$45,000.00	
3	Improve "no name" road through grading, installation of concrete pavement and guardrail at intersection with Sara Matthews Rd	1		LS	\$68,166.50	
Totals					\$203,531.50	\$0.00
Net Contract Increase/Decrease					\$203,531.50	\$0.00

LINE ITEM/SCHEDULE ADJUSTMENT

LINE ITEM ADJUSTMENT

Original Contract Price:	<u>\$1,359,494.45</u>
Current Contract Price adjusted by previous Line Item Adjustments:	<u>\$1,449,859.45</u>
The Contract Price due to this Line Item Adjustment will be	
increased by:	<u>\$68,166.50</u>
decreased by:	<u>\$0.00</u>
 The new Contract Price (including this Line Item Adjustment) will be:	<u>\$1,518,025.95</u>

SCHEDULE ADJUSTMENT

The Contract Time will be increased by: 138

The new date for completion of all work will be: Substantially Complete 3-Mar-25

Requested By:
Cherokee Construction
6928 Cheval St.
Columbia, SC 29209

John R Jordan Date: _____
X

Accepted By:
Richland County Transportation
400 Powell Road
Columbia, SC 29203

Jeff McNeisby Date: 2/03/2025
X

Accepted By:
Richland County
400 Powell Road
Columbia, SC 29203

Date: _____
X

Dirt Road Paving Package "O"
Sara Matthews Road
Change Order #3
February 3, 2025

Dirt Road Paving Package "O" was approved by County Council to pave four dirt roads, including Sara Matthews Road. Change Order #3 provides funding to improve adjacent "no name" road to ensure safe passage for resident's at this intersection with Sara Matthews Road. The improvements include regrading the roadway and installing concrete pavement. In addition, a guardrail section will be installed to provide safety for vehicles at this location.

The proposed improvements total \$68,166.50.

Richland County Dirt Road Paving Projects
Sara Mathews Rd Unnamed Driveway - Construction Cost Estimate As of: 12/8/2024

ITEM #	DESCRIPTION	UNITS	U/M	UNIT COST	TOTAL COST
1031100	Mobilization -Subcontractor	1	LS	\$600.00	\$600.00
2011000	Clearing & Grubbing Within Right Of Way	1	LS	\$5,000.00	\$5,000.00
2027000	Removal & Disposal of Existing Concrete	13	CY	\$250.00	\$3,250.00
2033000	Borrow Excavation	289	CY	\$35.00	\$10,115.00
2081001	Fine Grading	540	SY	\$6.00	\$3,240.00
3050106	Graded Aggregate Base Course (6" Uniform)	91	SY	\$19.50	\$1,774.50
7205000	Concrete Driveway (6" Uniform)	252	SY	\$120.00	\$30,240.00
8051050	W-Beam Guardrail	12.5	LF	36.00	450.00
8052210	Type B Trailing End Treatment	1	EA	2,500.00	2,500.00
8055800	W Beam Guardrail Tight Curve	18.5	LF	42.00	777.00
8057050	TL2 Leading End Treatment	1	EA	7,590.00	7,590.00
8102520	Seeding	196	SY	\$5.00	\$980.00
8152007	Sediment Tube	30	LF	\$12.00	\$360.00
8153000	Silt Fence	258	LF	\$5.00	\$1,290.00
TOTAL					\$68,166.50

CHEROKEE INC
BID PROPOSAL REVISED 2.07.2025