



Transportation Penny Advisory Committee Meeting

Monday, September 28, 2015, 5:30 PM

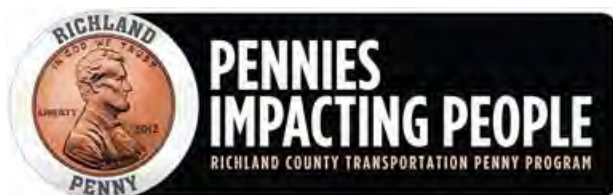
4th Floor Training Room

2020 Hampton Street, Columbia SC 29202

Agenda

- 1) Call to Order:** Hayes Mizell, Chairman
- 2) Approval of Minutes:**
 - a) July 27, 2015: [Pages 2 – 5]
- 3) SLBE/OSBO Program Update** [Pages 6 – 25]
- 4) The Comet Update**
- 5) August 2015 Progress Report: Questions and Answers**
- 6) Council Action Update**
 - a) Zoo Pedestrian Bridge Construction Award [Pages 26 – 43]
 - b) Design-Build Intersection Construction Award
 - c) Three Rivers Greenway Design
 - d) Hardscrabble Road Supplemental IGA (SCDOT)
 - e) On Call Engineering – CECS – Pineview Rd
 - f) On Call Engineering – Mead & Hunt – Sidewalk
 - g) Resurfacing List Approval [Pages 44 – 47]
- 7) Dirt Road Program Update**
 - a) Joster Road – Sheltered Market Project
 - b) Progress Report [Pages 48]
- 8) Other Business**
- 9) Next Scheduled Meeting:**
 - a) Monday October 26, 2015 @ 5:30 PM –2020 Hampton Street
- 10) Adjourn**

**TRANSPORTATION PENNY ADVISORY COMMITTEE MEETING
MONDAY, JULY 27, 2015
2020 HAMPTON STREET, 4TH FLOOR CONFERENCE ROOM**



In accordance with the Freedom of Information Act, a copy of the agenda was sent to radio and TV stations, newspapers, persons requesting notification, and was posted on the bulletin board located in the lobby of the County Administration Building.

MEMBERS PRESENT: Hayes Mizell, Bill Wiseman, Trevor Bowers, Bobby Williams, Councilman Paul Livingston, Virginia Sanders, Todd Avant, Carol Kososki and James Faber

OTHERS PRESENT: Rob Perry, Chris Gossett, Tony McDonald, Shawn Salley, Quinton Epps, Michelle Onley, Tony Edwards, Cheryl Patrick, and Kristen Hutto

CALL TO ORDER

The meeting was called to order at approximately 5:31 p.m.

APPROVAL OF MINUTES

May 18, 2015 – The minutes were approved unanimously.

SLBE PROGRAM UPDATE

Ms. Hutto stated:

- ✦ 13 applications have been processed since July 1st
- ✦ Of the 13 applications: 1 applicant was determined eligible for SLBE status, 1 voluntarily withdrew and the remaining 11 are still under review
- ✦ OSBO coordinated with the Procurement Department to finalize requirements for SLBE participation
- ✦ Resumed training for B2G Software system
- ✦ The following items were taken up at the July 15th OSBO Ad Hoc Committee Meeting: Quick Pay Program, Mentor Protégé Program Development, Sheltered Market Program and partnering with McCartha-Cobb & Associates for Bonding Program
- ✦ McCartha-Cobb & Associates were approved by Council for the Bonding Program

Mr. Mizell requested a written report prior to the TPAC meeting in the future.

THE COMET UPDATE

Dr. Schneider stated since the last meeting:

- ✦ Board of Director approved service to 11:00 p.m. on the mainline routes beginning September 8th
- ✦ Ridership is 33-38% presently
- ✦ Lower Richland public outreach sessions are ongoing
- ✦ The COMET will take over Eastover bus service on September 8th
- ✦ Lower Richland bus service will end at 7:30 p.m.
- ✦ Working through permitting process to install new shelters
- ✦ Ms. Sanders requested cameras to be installed in the shelters
- ✦ US Senate Transportation & Transit Bill would assist the COMET

JUNE 2015 PROGRESS REPORT: QUESTIONS AND ANSWERS

- ✦ Shop Road Extension Phase I – SCDOT issued Right-of-Way acquisition authorization on June 25
- ✦ Construction Authorization and Permit to Construct are the next steps
- ✦ Design-Build Intersections Project – CR Jackson Construction Contract approved by Council at July 21st meeting
- ✦ The Intersections included in the Design-Build Intersections Project are: Broad River Rd. and Rushmore Rd.; Clemson Rd. and Rhame Rd./North Springs Rd.; Farrow Rd. and Pisgah Church Rd; Kennerly Rd. and Coogler Rd./Steeple Ridge Rd.; North Springs Rd. and Risdon Way; and Summit Pkwy. And Summit Ridge Dr.
- ✦ Clemson Rd. and Sparkleberry Ln. Intersection is a separate project
- ✦ 3-4 Sidewalk/Bikeway Contracts will be put out for bid this fall
- ✦ Lincoln Tunnel is scheduled to be advertised in the near future
- ✦ Three Rivers Greenway slated to go to construction in the spring
- ✦ Gills Creek Greenway public meetings should take place in the next 60 days

RESPONSE FROM COUNCIL CHAIR TO TPAC REQUEST

Mr. Mizell's understanding of the response was Council is open to reconsidering projects based on current needs, but the TPAC has no process or capacity to develop recommendations.

The best course may be to have those with transportation needs to communicate directly with Council.

Mr. Mizell stated the steps need to be formalized to bring transportation needs to Administration and Council's attention.

Mr. Faber stated he does not feel like the TPAC Committee has any role in putting forth any issues to the Council and the role of the committee need to be revisited.

Ms. Kososki stated the request forwarded to Chairman Rush on behalf of the City of Forest Acres is looking for implementation of the study that was untaken on behalf of the City by Boudreaux Architects.

COUNCIL ACTION UPDATE

- a. Hardscrabble Road Widening Project –Supplemental Agreement – The Penny funding is making the widening possible because the SCDOT did not have the federal guide shares to take the project to construction. It is a \$7.2 million widening project from Farrow Rd. to Kelly Mill.
- b. Vista Greenway Phase 2 (Lincoln Tunnel) – Project Agreement – Council approved agreement; project ready to be advertised; \$893,000 in penny funds; \$98,500 in federal grant funding from SC Parks, Recs and Tourism; and will take approximately a year to construct.
- c. Pavement Management Study – Overview and Recommendation – Council approved the pavement management study
- d. Bikeways and Sidewalks Public Involvement Meetings: Summary and Recommendation – Public meetings were held in June; received large amount of comments regarding bikeways from King's Grant
- e. County Transportation Improvement Program (CTIP) Review and Revision – Will be brought back to TPAC in September/October
- f. CECS Service Agreement – Design of Pineview Rd. widening
- g. Mead & Hunt Service Agreement – Design sidewalks

Mr. Perry stated staff had a productive meeting with the State Infrastructure Bank Midlands representative. The recommendation was to split and submit two separate applications.

BLUFF ROAD WIDENING PROJECT – PROPOSED PROJECT EXTENSION

- ✦ SCDOT approached the County with a request to include the sidewalks project on Bluff Road from George Rogers Boulevard to Rosewood Drive in the Bluff Road Widening Project.
- ✦ Council approved the incorporation of the project.
- ✦ Contractor will be requested to put lights up purchased by Fairgrounds

The committee voted unanimously to support Council’s approval of the SCDOT request.

**CITY OF FOREST ACRES REQUEST FOR NEW PROJECT
(INFO ONLY)**

OTHER BUSINESS

NEXT MEETING: MONDAY, SEPTEMBER 28, 2015 AT 5:30 PM – 2020 HAMPTON STREET

ADJOURN

The meeting adjourned at approximately 6:32PM

OFFICE OF SMALL BUSINESS OPPORTUNITY BI-WEEKLY UPDATE

September 11 – September 25, 2015

1. SLBE Certification Application Process

- Fifteen (15) applications were processed September 11 – September 25, 2015
- One (1) new application was submitted
- Six (6) applicants have not submitted the required documentation to proceed with the certification process
- One (1) application was returned due to inactivity
- One (1) applicant has an upcoming site visit scheduled
- Two (2) applicants are under review for eligibility
- Four (4) firms have been approved for SLBE certification
- Four (4) firms have started applications but have not yet fully submitted all required documentation into B2GNow

2. Administrative Affairs

- The OSBO Ad Hoc Committee Meeting was held on September 14. In addition to agenda items, feedback on the Riverbanks Zoo/Rogers project was given by CBC, LLC; Procurement will conduct education sessions for internal departments to check the SLBE Directory for use of SLBE contractors on non-penny funded projects; and local preference limitations (percent versus points) were discussed. Committee members requested from CBC, LLC an assessment of needs and benchmarks for OSBO office.
- OSBO staff members attended job related workshops regarding Title VI training sponsored by SCDOT and procurement training held by South Carolina Fiscal Accountability Authority.
- On September 24 staff attended a "South Carolina Lender Matchmaker: Access to Capital" symposium sponsored by the City of Columbia. The symposium's purpose was: "Lender Matchmaker is a speed-networking event between lending organizations and small business owners. This is a unique opportunity designed to help small businesses assess their lending options in the most efficient way. This year, the event will consist of 2 Matchmaking sessions, allowing for one-on-one (15 minute) meetings with up to 19 lending organizations." OSBO will now have information available as a resource tool to refer assist small businesses to Lender Matchmaker.

3. SLBE Certification Program Overview

A) SLBE Firms by Industry Category

Certified SLBE Firms	
Construction Services	29
Professional Services	23
Non-Professional Services	3
Engineering Services	10
Architectural Services	5
Wholesale Operations	1
Total	71

B) Gender & Ethnicity of SLBE Firms

Ethnicity	SLBE Firms
Asian	2 (3%)
African American	45 (63%)
Caucasian	23 (33%)
Hispanic	1 (1%)

Gender	SLBE Firms
Male	48 (68%)
Female	23 (32%)

C) Contract Participation

- 34% (24/71) of SLBE firms are participating in a Richland County contract
- Approximately \$14,308,937 has been awarded to SLBE firms
- Approximately \$4,481,570, or 31% of the awarded money has been paid to SLBE firms

SLBE/DBE on Current Active Contracts

No.	Firms	Address	City	State	Zip Code	SLBE	DBE	Project Type	Prime	Subcontractor	Ethnicity	Gender
1	Banco/Bannister Company, LLC	924 Hampton Street	Columbia	SC	29201	Yes	No	PDT		Subcontractor	African American	Male
2	Brownstone Construction Group, LLC	924 Hampton Street	Columbia	SC	29201	Yes	No	PDT		Subcontractor	African American	Male
3	Campbell Consulting Group, LLC	1310 Lady Street Suite 204	Columbia	SC	29201	Yes	No	PDT		Subcontractor	African American	Male
4	Carolina Pavement Markings, Inc.	PO Box 68	Conway	SC	29526	No	Yes	PDT		Subcontractor	Caucasian	Female
5	Case Consulting Inc	840 Shull Street, Suite 210	West Columbia	SC	29169	No	Yes	OET		Subcontractor	African American	Male
6	Chao & Associates, Inc.	7 Clusters Court	Columbia	SC	29210	Yes	Yes	OET		Subcontractor	Asian	Male
7	Civil Engineering Consulting Services Inc.	200 Park Street	Columbia	SC	29201	Yes	Yes	OET	Prime	Subcontractor	Caucasian	Female
8	CMB Cleaning LLC	6000 Garners Ferry Rd, Suite 3	Columbia	SC	29209	Yes	No	PDT		Subcontractor	African American	Male
9	Corley Construction, LLC	360 Firetower Road	Irmo	SC	29063	Yes	Yes	PDT/OET	Prime	Subcontractor	African American	Male
10	Cox & Dinkins	724 Beltline Boulevard	Columbia	SC	29205	Yes	No	PDT/OET	Prime	Subcontractor	Caucasian	Male
11	Dennis Corporation	1800 Huger Street	Columbia	SC	29201	Yes	No	DRP	Prime	Subcontractor	Caucasian	Male
12	DESA, Inc.	400 Percival Road	Columbia	SC	29206	Yes	Yes	OET		Subcontractor	African American	Female
13	Elite Concrete Contracting, LLC	416 Button Bush Court	Columbia	SC	29229	Yes	Yes	DRP		Subcontractor	Hispanic	Female
14	Haley Ray Striping, LLC DBA Haley Ray Pavement Markings	PO Box 457	Lugoff	SC	29078	No	Yes	PDT		Subcontractor	Caucasian	Female
15	Harland Enterprises, Inc. DBA Image 360	7364 Two Notch Road	Columbia	SC	29223	No	Yes	PDT		Subcontractor	African American	Male
16	HOLT Consulting	1332 Main Street, Suite 55	Columbia	SC	29201	Yes	No	OET	Prime		Caucasian	Male
17	iRealty International	7 Spotswood Court	Columbia	SC	29210	Yes	Yes	PDT		Subcontractor	African American	Female
18	J. B. Ladner & Associates, LLC	1509 Lady Street	Columbia	SC	29201	Yes	No	DRP		Subcontractor	African American	Male
19	John Bowman Architect, PA, Inc.	2422 Devine Street, Suite C	Columbia	SC	29205	Yes	No	OET		Subcontractor	African American	Male
20	L.A. Barrier & Son, Inc.	PO Box 84007	Lexington	SC	29073	No	Yes	PDT		Subcontractor	Caucasian	Female
21	Mizzell & Associates, LLC	1800 Huger Street	Columbia	SC	29201	Yes	No	DRP		Subcontractor	Caucasian	Male
22	OLH, Inc.	1314 Lincoln Street, Suite 303	Columbia	SC	29201	Yes	Yes	PDT		Subcontractor	Caucasian	Female
23	P.J. Noble & Associates	P.O. Box 11733	Columbia	SC	29211	Yes	Yes	DRP/OET		Subcontractor	African American	Female
24	Parrish & Partners	140 Stone Ridge Drive, Suite 500	Columbia	SC	29210	Yes	No	OET	Prime	Subcontractor	Caucasian	Male
25	Premier Constructors, Inc.	PO Box 3455	West Columbia	SC	29171	Yes	No	PDT		Subcontractor	African American	Male
26	S2 Engineering & Consulting, LLC	137 Misty Glen Circle	Irmo	SC	29063	No	Yes	PDT		Subcontractor	African American	Male
27	Taylor Brothers Construction Co.	2201 Atlas Road	Columbia	SC	29209	Yes	Yes	PDT		Subcontractor	African American	Male
28	The Dequincey Newman Law Firm	1631 Richland Street	Columbia	SC	29201	Yes	No	PDT		Subcontractor	African American	Male
29	The LandPlan Group South, Inc	1621 Pickens Street	Columbia	SC	29201	Yes	No	OET		Subcontractor	Caucasian	Male
30	The Tolleson Limited Company	1509 Lady Street	Columbia	SC	29204	Yes	No	DRP		Subcontractor	Caucasian	Male

**SMALL LOCAL BUSINESS ENTERPRISE (SLBE)
COMPLIANCE REPORT**

RODGERS BUILDERS, INC.

RIVERBANKS ZOO PEDESTRIAN BRIDGE PROJECT

September 8, 2015

Prepared for

RICHLAND COUNTY SOUTH CAROLINA



By

Comprehensive Business Consultants, LLC



**Riverbanks Zoo Pedestrian Bridge Project
SLBE Compliance Report**

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SECTION 1: JURISDICTION AND AUTHORITIES

- A. The Office of Small Business Opportunity (OSBO) through the Procurement Department is authorized by the Richland County Council to conduct compliance reviews to ensure compliance of with Richland County Ordinance No. 049-13HR, Division 7, "Small Local Business Enterprise Procurement Requirements".
- B. The Riverbanks Zoo and Garden Pedestrian Bridge Project is funded with Richland County Penny Sales Tax and is therefore subject to the Small Local Business Enterprise procurement requirements per Richland County Ordinance No. 049-13HR.

SECTION 2: PURPOSE AND OBJECTIVES

Purpose

- A. The purpose of the SLBE compliance review is to determine whether the apparent successful bidder is in compliance with Richland County Ordinance No. 049-13HR and the SLBE Program "Good Faith Effort" requirements.
- B. A Good Faith Effort requires prime contractor and/or bidders to demonstrate that every effort has been made to provide subcontracting opportunities to Richland County certified SLBEs. The prime contractor/bidder is required to meet an established SLBE goal or make "good faith effort" to satisfy the SLBE goal by committing to engage the services of certified SLBEs for potential subcontracting opportunities when the contract is solicited for bid. Should the prime contractor/bidder not meet the SLBE goal; the efforts made to attain the goal must be documented.
- C. A review of the proposed SLBE participation and the commitment of the prime contractor bid documents and support documents are performed prior to making recommendation of the award of the contract. In addition, periodic discretionary reviews of prime contractors' inclusion of SLBEs are conducted to determine whether the prime contractor is honoring the commitment in accordance with the Richland County Ordinance No. 049-13HR.

Objectives

- A. The objectives of the SLBE compliance review, as specified in Ordinance No. 049-13HR and the SLBE Program are as follows:
- 1) Ensure nondiscrimination in the award and the administration of Richland County funded contracts;
 - 2) Create a level playing field that allow SLBEs to compete fairly for Richland County funded contracts;
 - 3) Ensure that all SLBEs that meet Richland County eligibility standards are permitted to participate on Richland County funded contracts;
 - 4) Eliminate barriers that hinder the participation of SLBEs in Richland County funded contracts;
 - 5) Help firms to develop the skills that are necessary to compete successfully on projects and programs outside of the SLBE program;
 - 6) Determine whether the prime contractor/apparent successful bidder is honoring the commitment represented by its certification to OSBO as a part of RC Ordinance No. 049-13HR.

SECTION 3: REVIEW OF THE CONTRACTOR'S COMMITMENTS

A review of Rodgers Builders Inc. (Rodgers Builders or Prime Contractor) for the Riverbanks Zoo Pedestrian Bridge Project (the Project), planned SLBE utilization was conducted to determine compliance with Ordinance No. 049-13HR and Richland County SLBE Program requirements.

Background Information

- A. One June 3, 2015, CBC completed calculations and proposed a project specific SLBE goal of 21%, based upon the Engineer's Estimate.
- B. An Outreach Meeting for the Riverbanks Zoo Project was held on June 3, 2015 at the OSBO. The meeting opened with the introductions of attendees who were later informed of Richland County's SLBE Program. A brief discussion of the project was presented; SLBEs were informed of what to expect and were encouraged to

market their services to Rodgers Builders. Attendees were informed that the project SLBE goal was 21%.

Terry Horomanski, VP of Rodgers Builders provided details of the project. James Clayton, Director of Diversity & Community Development outlined the requirements for prequalification documents and provided instructions on how one would access construction documents/plans via their online plan room; and indicated that the due date for receipt of bids was June 10, 2015.

Attendees at the outreach meeting included:

Circuit Surfers Electric, LLC	JWP Construction of SC
CARBRA Construction and Design, LLC	CL Construction
1 Manouffit & Helpers, LLC	Centric Group, LLC
Master Building Construction, Inc.	Orion Construction Company, Inc.
M.L. Whittaker Hauling	Professional Residential Services, LLC
Corley Construction, LLC	Hamilton Electric
Farmer Construction, LLC	Elite Concrete Contracting, LLC
Taylor Brothers Construction Co, Inc.	Transmater & Associates, LLC
LJ Holiday	The GreenWay Group, LLC
LLE Construction Group, LLC	Pro Grading & Landscaping

- C. SLBE's demonstrated interest in participating on the project by asking numerous questions regarding the scope of work; inquired about forming teams with other attendees in order to pursue subcontracting opportunities; indicated that SLBEs were capable of performing services for all subcontracting opportunities; and requested representatives of Rodgers Builders to negotiate with them during the meeting. Concerns about the due date identified for submittal of bids were also expressed.
- D. Thursday, June 04, 2015 at 5:35 pm, Rodgers Builders sent an e-mail to SLBEs informing that the plans for the Riverbanks Zoo Project were posted to their website. The due date for receipt of bids was June 10, 2015 (See Attachment 1).

- E. Subsequent to a review of Rodgers Builders pre-qualification requirements including the short period of 4-days that SLBE were given to examine contract documents, develop a bid, secure bonds, insurance and pre-qualification documents; a request for an extension the time for bid was submitted on June 8, 2015. Since no response was received, a letter request was submitted to Richland County (See Attachment 2, Ltr. dated 7-13-15) requesting a minimum of fourteen (14) days as required by South Procurement Law.

The following is a list of the required pre-qualification documents:

- a. Safety and Insurance Documentation:
1. Current Safety and Substance Abuse Policy
 2. OSHA 300 and 300a logs from the past three years
 3. Certificate of Insurance – Requirements are \$1M general liability (per project limits) and auto; \$3M Excess, State Statutory Limits for Worker's Compensation
- b. Financial and Bonding information:
1. Financial Statements including most recent audited Balance Sheet and Income Statement
 2. A signed letter from your bonding agent stipulating current amount of bonding capacity per project, aggregate limit, bond rate and identifying the surety including A.M. Best Rating.
 3. Completed IRS W-9 Form, Request for Taxpayer Identification and Certification
- c. Licensing and Certifications:
1. Minority Certification Letter from Governing Authority
 2. Applicable Licenses: General Contractor's license required for work over \$30,000.00. Licenses for work associated with architectural, electrical, mechanical and plumbing.
 3. North Carolina Business License or reciprocal License

In addition, it was recommended that Rodgers Builders demonstrate a greater effort to involve SLBEs in the project by examining the scope of work to identify segments of work that can be subcontracted; and enhance efforts to involve SLBEs to include identifying firms listed in OSBO SLBE directory.

- F. July 24, 2013, Rodgers Builders agreed to extend the bid period (See Attachment 3). Notification was submitted to SLBE on July 27, 2015 identify the bid date was extended by 14 days. The notification included the date of August 10, 2015 as the date bids were due (See Attachment 4).
- G. SLBE were notified of the extension of the bid period on August 7, 2015, and were advised the request to waive the pre-qualification requirements had not been successful (See Attachment 5). Calls were received from approximately 90% of the SLBEs that attended the Outreach meeting to express disappointment in the time allowed for the submittal of pre-qualifications documents.

Calls were also received from the Greenway Group, the SLBE lighting distributor and installer whose bid information and data were disclosed to a competing firm. (See Attachments 6a & 6a)
- H. On August 11, 2015, Rodgers Builders agreed decrease for the OSHA logs from 3 years to 2 years, and the requirement for an audited financial statement was changed to a standard financial statement. However, all other pre-qualification documents were still required (See Attachment 7).

SECTION 4: DETERMINATION OF RESPONSIVENESS TO SLBE REQUIREMENTS

Rodgers Builders' SLBE commitment (Attachment 8) was examined to determine the accuracy in calculating proposed SLBE percentages; if work to be performed was a Commercially Useful Function (CUF); and the amount of the proposed SLBE participation that did not qualify and cannot be counted towards the SLBE goal.

Responsiveness and Compliance:

- 1) **SLBE Program Submittal Requirements** (Attachment 9)
 - a. A list of the names of SLBEs that Rodgers Builders intend to award contracts to, for participation on the Riverbanks Zoo (Pedestrian Bridge) Project.
 - b. A list of the trade areas/services that will provided/performed by SLBEs;
 - c. The amount of work/services that has been committed for each SLBE;
 - d. The total SLBE goal percentage committed by Rodgers Builders that also represents the SLBE participation on the project.

- e. The efforts made by Rodgers Builders towards meeting the SLBE goal including copies of correspondence and fax logs; and copies of advertisements/solicitations, etc.
- f. The names of all non-SLBEs (contractors and suppliers), and the percentage of work Rodgers Builders has committed for the participation of non- SLBE on the project.

An assessment of the SLBE Program submittal requirements listed in Section 4, Item 1, above, was performed. The results of the assessment are included below:

- a. Orion Construction and Corley Construction are listed as SLBE subcontractors in Rodgers Builders Estimate Summary; however the services to be performed by Orion and Corley are not clearly identified.
- b. The services to be provided by the SLBE subcontractors must be clearly identified by the contractor, in order for such services to be validated as a Commercial Useful Function, prior to being counted towards to the SLBE goal.
- c. The total amount allocated for several SLBE and non-SLBE sub-contractors have been combined and is listed on the line items for various trades/ services. As a result, it is difficult to ascertain the total amount that has been committed to the SLBE for each trade. The total amount for each SLBE must be itemized and verified prior to being counted towards the SLBE goal.
- d. A total amount of \$326,000.00 for services to be performed by SLBEs and 16.1% commitment to SLBE listed in Rodgers Builders estimate summary dated August 24, 2015 cannot be verified.
- e. Correspondence from Rodgers Builders dated August 24, 2015, (Attachment 8) describes efforts made to involve SLBE, but failed to include a listing of fax logs confirming communications to SBLEs; record of negations with SLBEs; a description of assistance to SLBE to support with bonding; identified no assistance to facilitate discussions between electrical manufactures and SLBE lighting distributor (See Attachment 10); and no documentation or records of follow-up communications/outreach requesting assistance from OSBO to encourage SLBEs to participate on the project.

- f. We were also unable to verify the total amounts and percentages of work committed to non-SLBEs, since the amounts estimated for non-SLBEs and SLBEs are combined and shown in the subtotal amount for the respective line items.

SECTION 5 – SLBE GOAL COMMITMENTS AND SUMMARY

The SLBE goal commitment for Rodgers Builders was listed at 16.1 percent and the SLBE services were estimated to be \$326,000.00. We were unable to verify or confirm the SLBE goal since the respective line item amounts reflect the names of SLBEs and non-SLBEs.

SECTION 6 - DETERMINATION OF GOOD FAITH EFFORTS

The prime contractor, Rodgers Builders, Inc. failed to demonstrate a “Good Faith Effort” in accordance with the requirements of Richland County Ordinance No. 049-13HR and the SLBE Program “Good Faith Effort” requirements.

Pertinent factors that led to this conclusion include the following:

- 1) Several quotes received from qualified SLBEs that were not considered as part of the commitment and were not included in the SLBE goal.
- 2) Several SLBEs were rejected as being unqualified and no justification or the basis on which such a decision was made was not provided to the OSBO.
- 3) There was no indication of any type(s) of assistance that were given or provided for SLBEs wanting to provide services on the project.
- 4) To be count as SLBE participation toward the SLBE goal, each SLBE must be certified in a trade/service area listed in the NAICS code. A description of the applicable trade/service area was required in order to validate the specific work/ services to be performed by the SLBEs.
- 5) Several opportunities for which qualified SLBEs expressed interest and willingness to participate and provide services on the project, were reserves or committed to non-SLBEs.

- 6) Rodgers Builders apparent unwillingness to waive the unnecessary pre-qualifications requirements; and the delay caused by Rodgers not wanting to extend the period for the receipt of bids.

Should you have questions regarding the content of this report or require additional information, please do not hesitate to contact me.

Gloria C. Tanner

Comprehensive Business Consultants, LLC

From: James Clayton [mailto:JClayton@RodgersBuilders.com]
Sent: Thursday, June 04, 2015 5:35 PM
Cc: Terry Horomanski; James Clayton; gtanner@cbcllc-us.com
Subject: Riverbanks Zoo Pedestrian Bridge Online Plans & Prequalification

Good Afternoon,

Thank you for taking the time to meet with us yesterday and learn more about the Riverbanks Zoo Pedestrian Bridge & Plaza project. The plans are now available for your review and pricing on our online plan.

As discussed yesterday, we need a quick turnaround on pricing and prequalification. Please take the time to review access information provided below.

Online Plan Room Access

Go to: <http://www.rodgersbuilders.com/>

Click on: 'Plan Room' (Located under the 'Resources' header of the home page, bottom left of the home page)

Log In: If you have been to the Rodgers Plan Room before you should have your own log-in info to use here. If not, click on the 'Sign Up' button to create your log-in info.

Search: After you log in, you will come to the 'Actively Bidding Projects' page. This project is not actively bidding at this time, so you will need to "Search" for it. Type in "Zoo", or "Riverbanks" in the Search box at the top right side of this page.

Click on: 'Go' next to the Search box after you type in the search word.

Click on: The [Riverbanks Zoo Pedestrian Bridge](#) project name on the next page.

Prequalification Access

Go to: <http://www.rodgersbuilders.com/>

Click on: "Trade Prequalification Form – General" (Located under the 'Resources' header of the home page, bottom left of home page)

Please let me know if you have any questions.

Thanks,



James Clayton
Director of Diversity & Community Development
704 531 8202 DIRECT | 980 721 0221 MOBILE

Rodgers Builders, Inc. | rodgersbuilders.com
5701 N. Sharon Amity Road | Charlotte, NC 28215



July 13, 2015

Ms. Cheryl Patrick
Richland County
2020 Hampton Street, Suite 3064
Columbia, SC 29204

Mr. Rob Perry, P.E.
Richland County Government
2020 Hampton Street, Ste. 4069
Columbia, SC 29202

Reference: Draft Letter of Intent dated 7/1/15 from Terry Horomanski, Rodgers Builders, Inc. to Satch Krantz, Riverbanks Zoo and Garden

Subject: Proposed Pedestrian Bridge at Riverbanks Zoo Project

- 1) ANALYSIS OF DRAFT LETTER OF INTENT FOR SLBE PARTICIPATION PER COMPLIANCE WITH RICHLAND COUNTY SMALL BUSINESS PROGRAM
- 2) DETERMINATION OF GOOD FAITH EFFORTS

Dear Ms. Patrick/Mr. Perry:

The following documents our concerns and findings pursuant to non-compliance with the intent of Richland County (RC) Small Local Business Enterprise (SLBE) Program including the inclusion of RC-SLBEs for the Pedestrian Bridge at Riverbanks Zoo Project. This letter also contains suggestions from Comprehensive Business Consultants, LLC (CBC) with reference to widely acceptable efforts for non-federal and federally funded projects.

Specific concerns with Rodgers Builders efforts:

- 1) The time allowed for SLBEs to develop and submit bids; and complete Rodgers Builders Trade Contractor Prequalification Application appeared to be inadequate;
- 2) Rodgers Builders disclosure that the cost proposal from the Green Way Group, LLC, a SLBE lighting distributor was given to a non-SLBE lighting subcontractor, a potential competitor of the SLBE lighting distributor;
- 3) That the determination of the electrical non-SLBE subcontractor, that the alternate light fixtures proposed by the SLBE lighting distributor was not equal to light fixtures identified in contract specifications was deemed to be correct;
- 4) Rodgers Builders inference that Orion Construction, SLBE subcontractor, did not submit documentation as required by the Rodgers Builders' Contractor Prequalification Application. It is our understanding that the documentation was submitted, and additional documents were requested;
- 5) That Orion Construction submitted a bid to perform several phases of work. However, Rodgers Builders requested the SLBE to select a different phase of work.

ITEM NO. 1 – Time Allowed to Prepare a Competitive Bid

On June 3, 2015 during the Outreach Meeting, Rodgers Builders requested attendees to submit bids for the Riverbanks Zoo and Garden Project by June 10, 2015. Rodgers indicated that the contract specifications (bid documents) would be posted on their website. Attendees were further advised that each bidder must complete and submit the Trade Contractor Prequalification Application and required pre-qualification documents (see Att. A) by June 10th.

RESPONSE:

Bid documents were posted to Rodgers Builders' website on Thursday, June 4, 2015 at 5:35 pm (see Att. B). Bidders were extended a total time of **approximately four (4) days to develop a bid; complete the seven (7) page Trade Contractor Prequalification Application; and assemble and submit required documents. The allotted time to bid the project appeared to be inadequate for competitive bidding.**

ITEM NO. 2 – Unauthorized Disclosure of SLBE's Bid

Rodgers Builders disclosed the cost proposal from The Green Way Group, SLBE lighting distributor, to Carolina Power a non-SLBE electrical subcontractor (see Att. C). Carolina Power informed they would evaluate The Green Way Group's proposal, if their cost was acceptable they would include Green Way Group's pricing in with their pricing to Rodgers. Carolina Power also determined the quote from The Green Way was incomplete.

RESPONSE:

Carolina Power is not known to be a part of Rodgers Builders' team, or under contract to provide electrical contracting services on the project. That (without permission) the cost proposal from The Green Way Group was given to another contractor that could potentially be a competitor for lighting fixtures was unfortunate and irresponsible.

Rodgers Builders accepted Carolina Power's assessment that the alternate light fixtures suggested by the Green Way Group were not equal to the fixtures in the specifications; and that their bid was incomplete.

Competitive bidding requires each sub-contractor/supplier bid to be kept confidential.

ITEM NO. 3 – SLBE LIMITED TO SELECTED PHASES OF WORK

Rodgers Builders inferred that Orion Construction, a SLBE did not submit prequalification documents; and further that Orion Construction was most comfortable with performing the masonry scope of work or possibly the flatwork portion of the concrete.

RESPONSE:

Orion Construction completed the prequalification application and submitted the required documents. However, Rodgers Builders requested additional insurance documentation on a later date. The firm bid the concrete and masonry scope of work.

Rodgers Builders asked Orion Construction "if they were only awarded one phase of the work would that deter them"; and further requested Orion to identify the phase of work they felt most comfortable performing.

Orion Construction advised Rodgers Builders that they were capable of performing the work they bid on. However, if had to choose one phase of the work, at this time, they would prefer the masonry work.

DETERMINATION OF GOOD FAITH EFFORTS:

The good faith efforts by the prime contractor, does not meet the RC SLBE Program requirements. Evaluation of Rodgers Builders good faith efforts was based upon review of documentation included Rodgers Builders' letter dated July 1, 2015 and their e-mail dated June 4, 2015 notifying firms of the solicitations; e-mails from SLBEs; e-mails from a non-SLBE contractor; and communications with SLBEs.

Records indicate solicitation for the project was extended; however, the bidders require a reasonable period in which to prepare their bids. According to Procurement Law, the date for receipt of bids must be not less than seven (7) days after the solicitation is made available. This time mirrors the time allowed for procurements, including the State of South Carolina Code of Regulation.

It is common practice for invitation for bids to provide 14 days and up to 30 days for response. Historically, adequate allotted bid times reduce risks in calculation errors; and result in increased number of bids received.

Rodgers Builders indicated that SLBEs were not available; and only 2 bids were received. Twelve (12) of the sixteen (16) SLBEs that attended the Outreach Meeting informed OSBO that the reason for not bidding the project was that the time allowed to respond to the bid was insufficient.

It is determined therefore, that efforts made by Rodgers Builders, Inc. to involve SLBEs in the Pedestrian Bridge at Riverbanks Zoo Project do not demonstrate acceptable good faith efforts.

Good faith efforts should reflect, but is not be limited to, the following:

- 1) Reasonable time to develop a bid;
- 2) List of rejected bids and the reasons for rejections;
- 3) Records of negotiation with SLBEs;
- 4) Offers of assistance to overcome barriers and follow up calls;
- 5) Advertisements in news papers and social media sites;
- 6) Professional/technical assistance offered to SLBEs;
- 7) Solicit additional assistance from RC-OSBO.

RECOMMENDATION:

A greater effort should be made by the contractor to involve SLBEs in the project. Extend the bidding time and examine the scope of work to identify segments of work that can be subcontracted. Enhance efforts to involve SLBEs to include identifying firms listed in OSBO SLBE directory; contact and meet to discuss requirements to perform opportunities; and request additional assistance from OSBO.

Should you have questions, or require additional information, please do not hesitate to contact me.

Sincerely,

Comprehensive Business Consultants, LLC

Gloria C. Tanner

Gloria Cyprian-Tanner
Principal

Attachments: A. Trade Contractor Prequalification Application
B. Rodgers Builders – Solicitation Notice
C. E-mail from Carolina Power

James Clayton

From: James Clayton
Sent: Friday, July 24, 2015 3:32 PM
To: gtanner@cbcllc-us.com
Cc: Terry Horomanski
Subject: Proposed Pedestrian Bridge at Riverbanks Zoo Project

Good Afternoon Gloria,

Just a quick follow up to Comprehensive Business Consultants' response letter dated July 13, 2015.

Thank you for your response and would like to offer the following:

Rodgers would like the opportunity to further reach out to Richland County contracting community in an effort to increase SLBE inclusion on this project. We would like to extend the bid and prequalification period an additional (14) days to facilitate our efforts. We feel this would allow us to work with the contracting community to identify any additional bid opportunities, allow contractors an adequate amount of time to prepare and submit their proposals, and allow us to assist contractors with navigating the process of submitting a successful bid if interested. I will follow up with a more formal outline of our approach on Monday (7/27).

We look forward to working with you and Richland County to ensure we are meeting and/or exceeding all expectations set forth on this project.

Please feel free to contact me with any additional questions or concerns.

Have a great weekend.



James Clayton
Director of Diversity & Community Development
704 971 8202 DIRECT | 980 721 0221 MOBILE

Rodgers Builders, Inc. | rodgersbuilders.com
5701 N. Sharon Amity Road | Charlotte, NC 28215
PO Box 18446 | Charlotte, NC 28218



James Clayton

From: James Clayton
Sent: Monday, July 27, 2015 3:54 PM
Cc: Terry Horomanski; gtanner@cbcllc-us.com
Subject: Riverbanks Zoo and Garden - Pedestrian Bridge

Good Afternoon,

Please be advised that Rodgers Builders has extended the prequalification and bid period (14 days) for the Riverbanks Zoo and Garden Pedestrian Bridge project. We are accepting bids and would like for your firm to review the contract documents and provide pricing prior to August 10, 2015. I believe some of you have already started to review the contract documents and the prequalification process. If you have not had the opportunity to review, please see the Prequalification and Plan Room access information below:

Prequalification:

- Visit Rodgers' homepage at www.rodgersbuilders.com
- Click and review "Trade Prequalification Form – General (PDF)" below "Resources" (bottom right of page)
- If you have prequalification specific questions, please contact William Satterfield directly at 704.537.6044 or wsatterfield@rodgersbuilders.com
- Please advise Terry Horomanski (thoromanski@rodgersbuilders.com) or myself (jclayton@rodgersbuilders.com) once you have submitted your prequalification form.

Accessing Plan Room Documents:

- Visit Rodgers' homepage at www.rodgersbuilders.com
- Click and review "Plan Room" below "Resources" (bottom right of page)
- Once you access "Plan Room" page, create a user name and password under "Sign Up!" area.
- Once you have successfully signed up and accessed the plan room, go to search bar in the upper right corner of screen and type in "Riverbanks Zoo".
- Next, click on Riverbanks Zoo Pedestrian Bridge folder to access contract documents.

For project specific questions, contact Terry Horomanski at thoromanski@rodgersbuilders.com or 864.255.5800

Also, please do not hesitate to contact me if I can be of any assistance as well.



James Clayton
Director of Diversity & Community Development
704 971 8202 DIRECT | 980 721 0221 MOBILE

Rodgers Builders, Inc. | rodgersbuilders.com
5701 N. Sharon Amity Road | Charlotte, NC 28215
PO Box 18446 | Charlotte, NC 28218



From: Brett Sheffield
Sent: Thursday, June 18, 2015 10:54 AM
To: 'thegreenwaygroup23@gmail.com'
Cc: Steve Orr
Subject: Riverbanks Zoo Bridge
Importance: High

Hello,

I received your information through Terry with Rodgers Builders. Terry has asked me to have you provide a complete quote for the lighting on this project. It seems your current pricing is missing some information. I've attached your quote for reference. Please provide your quote in the same format with unit prices. The installation estimate is unnecessary. See attached drawings with detailed fixture schedule. See attached BOM with fixture quantities.

Please send me your price by Monday, June 22nd.

Feel free to call me if you have any questions.

Brett Sheffield | Estimator
MetroPower Inc., DBA CarolinaPower
2424 Dry Pocket Road, Greer, SC 29650
Office: 864.848.4454 ext #3021
MetroPower.com



**RICHLAND COUNTY
GOVERNMENT**
Office of the County Administrator

Council Actions Report

**Regular Session Council Meeting
May 19, 2015
6:00PM**

Call to Order: Rush

Invocation: Pearce

Pledge of Allegiance: Pearce

Presentation of Resolutions

- a. **Building Safety Month Proclamation:** Mr. Rush presented a Proclamation to Donny Phipps, Director – Building Inspections, recognizing May 2015 as Building Safety Month.

Approval of Minutes

- a. **Regular Session: May 5, 2015:** Approved as published.

Adoption of Agenda: Adopted as amended. The Greene Street Phase I Utility Relocation Contingency was added to the agenda as item 22e.

Report of the Attorney for Executive Sessions Items

- a. **Richland County Library Lease**

Citizen's Input: No one spoke.

Report of the County Administrator: Mr. McDonald reminded Council of the upcoming final Budget Work Session and the Budget Public Hearing on Thursday, May 21, 2015 at 4:00PM and 6PM, respectively. Also, Mr. McDonald reminded Council that the items for the budget motion list are due by the close of business on Friday, May 22, 2015.

Report of the Clerk of Council: Ms. McDaniels reminded Council of the upcoming Public Works Luncheon on Wednesday, May 20, 2015 at 11:30AM.

Report of the Chairman



RICHLAND COUNTY GOVERNMENT

Office of the County Administrator

Therefore, it is recommended that the committee review the current policies/procedures for any additional input/changes: Council voted to make no changes to the current procedures being used by Council. **ACTION: CLERK OF COUNCIL**

1. **Allow members to electronically participate during executive session**
– This item was held in committee pending a legal opinion.

iii. BOARD TERMS:

1. **Richland County Boards, Commissions, and Committees:** This item was held in Committee. **ACTION: CLERK OF COUNCIL**
2. **Richland County Boards, Commissions and Committees that have been dissolved:** This item was held in Committee. **ACTION: CLERK OF COUNCIL**
3. **MOTION: Move that the terms of Board members to the Lexington Richland Alcohol & Drug Commission [LRADAC] be changed from "two, three year terms" to "three, three year terms" so that Richland County appointees have the same opportunities for extended service on this board as Lexington County appointees are currently allowed [PEARCE]:** This item was held in Committee. **ACTION: CLERK OF COUNCIL**

6. Other Items

a. **REPORT OF THE TRANSPORTATION AD HOC COMMITTEE**

- i. **Riverbanks Zoo Project: Bridge Construction over Railroad – Contractor Quote:** Council directed staff to work with the Riverbanks Zoo (Zoo) to approach the contractor currently working at the Zoo for a price quote to construct the bridge as a change order. If the construction price quote is reasonable as it relates to the engineer's estimate, then staff will bring this item back to Council, along with the SLBE participation percentage for Council's consideration. The vote to reconsider failed. **ACTION: TRANSPORTATION, LEGAL, PROCUREMENT, FINANCE**
- ii. **Bluff Road Widening Project: Partnering Opportunity with Central Midlands Council of Governments (CMCOG) and County Transportation Committee (CTC):** Council directed staff to move forward in partnering with

Riverbanks Zoo Pedestrian Bridge Project



Pedestrian crossing of at-grade railroad - Riverbanks Zoo



Pedestrian crossing of at-grade railroad - Riverbanks Zoo



Pedestrian crossing of at-grade railroad - Riverbanks Zoo



**SMALL LOCAL BUSINESS ENTERPRISE
GOAL SETTING METHODOLOGY**

RICHLAND COUNTY, SC

**RIVERBANKS ZOO & GARDEN
PEDESTRIAN BRIDGE PROJECT**

**Prepared for
Richland County, SC**

**By
Comprehensive Business Consultants, LLC**



June 3, 2015

This document contains confidential information that is intended for use by the Richland County Office of Procurement & Contracting. Disclosing, copying, distributing, or taking any action in reliance on the content of the data/information is strictly prohibited without permission of CBC.

PENNY SALES TAX PROJECT (Richland County)

RIVERBANKS ZOO & GARDEN PEDESTRIAN BRIDGE PROJECT

DETERMINATION OF PROPOSED SLBE GOAL

INTRODUCTION:

Comprehensive Business Consultants, LLC (CBC) has developed a contract goal methodology for use in establishing the project specific Small Local Business Enterprise (SLBE) goal for the Riverbanks Zoo and Garden Pedestrian Bridge Project.

CBC utilized the Richland County Office of Small Business Opportunity SLBE directory; the South Carolina Department of Transportation (SCDOT) list of pre-qualified bidders; Census Bureau Data; association membership lists; business commerce, and other data as a basis for determining the number of SLBEs in the current market area that might be available or ready, willing and able to perform the work/services required in the respective Trade Areas per NAICS codes that has been established for the project.

THE PROJECT:

The Riverbanks Zoo and Garden Pedestrian Bridge Project is designed to allow for a pedestrian bridge including an elevator to be constructed over a CSX railroad. The Total Estimated Cost of Construction of the Riverbanks Zoo and Garden Pedestrian Bridge Project is \$2,345,066.00 (i.e., Trade Areas/Type of work - \$1,765,672.00; plus Other costs - \$579,394.00 - i.e. general conditions, overhead, profit, design contingency, escalation, bonds, insurance and general allowance). The Project will be added to an existing contract by change order. Richland County will fund the cost of construction at a level of 100-percent.

THE SLBE GOAL:

1. The Engineer's Estimate was reviewed and cross-referenced with the various trade areas/types of construction work items included in the Richland County SLBE Directory to determine what types of work/bid items may be available to be performed by certified RC SLBE contractors.

2. CBC prepared a list of the types of work/bid items included in the Engineer's Estimate; including a tabulation of the total dollar amount that may be available as subcontract opportunities for SLBEs certified by the RC-OSBO.
3. The following is a list of the Trade Areas/Type of Work that include opportunities for certified RC-SLBEs (based upon firms listed in the SLBE directory); and an estimate of the amount/value of work to be performed by SLBEs (based upon a weighted percentage of available Contractors to SLBEs).
4. The Total Weighted Percent of the work/services available as subcontract opportunities for SLBEs certified by RC OSBE is estimated to be 21.1-percent.

Trade Areas/Type of Work	Estimated Amount
a) SITEWORK	
1. Excavation	\$ 67,762.80
2. Landscaping	\$ 25,000.00
b) CONCRETE	\$ 101,921.00
c) MASONRY	\$ 48,798.30
d) WOOD & PLASTIC	\$ 13,242.85
e) THERMAL & MOISTURE PROTECTION	\$ 36,291.09
f) ELECTRICAL	\$102,501.96
g) SPECIAL CONSTRUCTION	
1. Pedestrian Bridge	\$ 98,800.00
TOTAL:	\$ 494,318.00

5. The Total Estimated Amount or Value of Work/Services on the Riverbanks Zoo and Garden Pedestrian Bridge Project that will be available or present as opportunities for certified SLBEs with OSBO is \$494,318.00.

6. The proposed SLBE Goal based upon the Total Estimated Contract Amount of \$2,345,066.00 and the Total Estimated Value of Work/Services available for certified SLBEs (\$494,318.00) is estimated to be 21.1-percent ($\$494,318.00/\$2,345,066.00$).

RECOMMENDATION:

It is recommended, therefore, that the SLBE Goal for the Riverbanks Zoo and Garden Pedestrian Bridge Project be established at 20.0%.

Richland County SLBE Goal

Project Name: **Riverbanks Zoo and Garden Pedestrian Bridge Project**

Estimated Contract Amount: **\$ 2,345,066.00**

Contract Start/Finish Dates:

No	Trade Areas/Type of Work	Estimated Amount	Percent SLBEs	SLBE Est. Amount	Comments
1	Sitework	\$ 112,938.00	60%	\$ 67,762.80	
2	Concrete	\$ 203,842.00	50%	\$ 101,921.00	
3	Masonry	\$ 168,270.00	29%	\$ 48,798.30	
4	Metal	\$ 258,235.00	0%	\$ -	
5	Wood/Plastic	\$ 45,665.00	29%	\$ 13,242.85	
6	Thermal/Moisture (Roof)	\$ 109,973.00	33%	\$ 36,291.09	
7	Doors & Windows	\$ 55,612.00	0%	\$ -	
8	Finishes	\$ -		\$ -	
9	Specialities	\$ -		\$ -	
10	Equipment	\$ -		\$ -	
11	Furnishings	\$ -		\$ -	
12	Spec Construction/Ped Brg	\$ 260,000.00	38%	\$ 98,800.00	
13	Conveying	\$ 270,500.00	0%	\$ -	
14	Mechanical	\$ 77,650.00	0%	\$ -	
15	Electrical	\$ 152,988.00	67%	\$ 102,501.96	
16	Landscaping	\$ 50,000.00	50%	\$ 25,000.00	
17					
18					
19					
20					
21					
22					
23					
24					
	Grand Total	\$ 1,765,673.00	N/A	\$ 494,318.00	

SLBE Goal (based upon Estimated Amount) is \$494,318/\$2,345,066=21.1% (Use 20%)



Our Passion is Building™

Rodgers Builders, Inc.
PO Box 18446 (28218)
5701 North Sharon Amity Road
Charlotte, NC 28215

rodgersbuilders.com
704 537 6044 TELEPHONE
704 535 0055 FAX

August 24, 2015

RE: Riverbanks Zoo and Garden – Pedestrian Bridge
SLBE Contracting Opportunities - Project Outreach Activities

Below is an outline of outreach activities that have taken place for the Riverbanks Zoo and Garden project to date:

- **June 3, 2015** – Project outreach held, met with Richland County's SLBE Coordinator (Gloria Tanner-Comprehensive Business Consultants – CBC) and SLBE contractors to discuss Riverbanks Zoo and Garden – Pedestrian Bridge Project. A project overview, request for prequalification, accessing plans via online plan room and a June 10, 2015 prequalification and bid acceptance date were discussed during this meeting. The 21% SLBE goal was also established during this meeting.
- **June 4, 2015** – Emailed SLBE contractors and advised plans were available for review and pricing on our online plan room.
- **June 8, 2015** – Emailed SLBE contractors a reminder of the June 10th prequalification and bid date.
- **July 13, 2015** – Letter sent by Ms. Tanner (CBC) regarding Rodgers' evaluation of proposals provided by SLBE Contractors.
- **July 14, 2015** – It was determined to extend the prequalification and bid date an additional to July 27, 2015 to provide additional time for interested SLBE potential bidders to prepare their prequalification package and corresponding bid proposals.
- **July 24, 2015** – JC spoke with Ms. Tanner (CBC) via phone to discuss SLBE feedback with their preparation and submission of prequalifications and bids. It was determined to extend the prequalification and bid acceptance date to August 10, 2015 to provide additional time for interested SLBE potential bidders to prepare their prequalification package and corresponding bid proposals.
- **July 27, 2015** – Emailed SLBE contractors to advise the prequalification and bid date had been extended to August 10, 2015.

- **August 6, 2015** – Received email from Ms. Tanner (CBC) asking Rodgers to reconsider the prequalification requirement on this project and to extend the receipt of bids to August 13, 2015.
- **August 7, 2015** – It was determined to extend the bid acceptance date to August 13, 2015. The prequalification requirement was still a requirement of this project. Prequalification requirement was modified to include a 2-year OSHA log requirement in lieu of 3-year OSHA log requirement.
- **August 10, 2015** – Emailed SLBE contractors to advise the bid date had been extended to August 13, 2015.
- **August 10, 2015** – Received bid from Corley Construction, LLC (Site Contractor). Efforts have been made for Corley to work directly with our current site contractor to participate on the project based on their quoted scope and amount.
- **August 13, 2015** – Last established date for receipt of potential bids.
- **August 13, 2015** – Contacted Ms. Tanner (CBC) to determine what the next steps of action were with regards to SLBE participation. It is my understanding, Rodgers will prepare our proposal for review by the Riverbanks Zoo and Richland County. A determination will be made as to how the project will move forward.

August 31, 2015

RE: Riverbanks Zoo and Garden – Pedestrian Bridge
SLBE Contracting Opportunities – SLBE Contact List

Below is a list of Small, Local Business Enterprises Rodgers contacted with regards to the above referenced project. The list below was compiled from the contracting resources provided from the Richland County Small Local Business Enterprise directory. The contractors below were contacted via phone on August 6, 2015. Follow up phone calls were made on August 10, 2015 to interested contractors.

- 1 Manoutfit & Helpers, LLC,
Contact: Mr. Tracy Todd
- Armstrong Contractors, LLC,
Contact: Mr. Michael Armstrong
- CARBRA Construction and Design, LLC
Contact: Ms. Betty Price
- CMB Cleaning, LLC
Contact: Mr. Cedrick Barnes, Sr.
- Construction Support Services
Contact: Mr. Jay S. Joshi
- Corely Construction, LLC
Contact: Mr. Todd Corley
- Elite Concrete Contracting, LLC
Contact: Mr. Edgar Pena
- Farmer Construction, LLC
Contact: Mr. Willie Farmer
- LJ Holiday
Contact: Ms. Lillian Joy Holiday
- LLE Construction Group, LLC
Contact: Ms. Lasenta Lewis-Ellis
- Master Building Construction, Inc.
Contact: Ms. Marcella Sumter
- Metro-Dwellings
Contact: Mr. Kevin Giles
- M.L. Whittaker Hauling
Contact: Ms. Kirsten Whittaker
- Orion Construction Company, Inc.
Contact: Mr. Frank Mitchell
- Premier Constructors, Inc.
Contact: Mr. Freeman Bell
- Professional Residential Services, LLC
Contact: Ms. Wendy Jamison
- Southern Vistas, Inc.
Contact: Mr. Mark Schimmoeller
- Taylor Brothers Construction Co, Inc.
Contact: Mr. Robert Taylor
- The GreenWay Group, LLC
Contact: Mr. Sammie Taylor

Please let me know if you need any additional information.

Thank You.

ESTIMATE SUMMARY

**Riverbanks Zoo
Pedestrian Bridge and Plaza
Columbia, South Carolina
Guaranteed Maximum Price
August 24, 2015**

Bid Date: August 24, 2015

Building Area: n/a

BID PACKAGE	BIDDER	TOTAL
Bid Package 01A - General Conditions	Rodgers Estimate	\$262,122
Bid Package 02A - Complete Sitework	Showalter/Corley/Orian	\$172,750
Bid Package 02L - Landscape and Irrigation	N/A - By Owner	\$0
Bid Package 02B - Prefabricated Bridge	Contech / Superior Crane	\$270,477
Bid Package 03A - Complete Concrete Structures	Rodgers Concrete/Orian	\$321,151
Bid Package 04A - Masonry	Pyramid Masonry/Orian	\$250,000
Bid Package 05A - Structural and Misc. Steel	SteelFab	\$290,611
Bid Package 06B - Exposed Wood Structures	Cooper Contracting	\$174,968
Bid Package 07A - Roofing and Accessories	Baker Roofing	\$28,585
Bid Package 08A - Glass Assemblies	Golden Strip Glass	\$69,350
Bid Package 08B - Passage Door Assemblies	Cook & Boardman	\$6,148
Bid Package 09A - Laminate Panels	Spectrum	\$118,558
Bid Package 09F - Painting	Southern Painting	\$6,050
Bid Package 14A - Elevators and Escalators	ThyssenKrupp	\$323,200
Bid Package 15C - Plumbing Systems	Precision Plumbing	\$10,200
Bid Package 15D - HVAC	Columbia Cooling	\$40,652
Bid Package 16A - Electrical Systems	Carolina Power	\$262,184
SUBTOTAL		\$2,607,007
Building Permit / Plan Review	\$16,560.46	\$21,529
Builders Risk Insurance Quote		\$5,500
General Liability Insurance	0.90%	\$23,463
SUBTOTAL 1		\$2,657,498
Preconstruction Contingency	3.00%	\$79,411
Construction Contingency	3.00%	\$79,411
Design Contingency	0.00%	\$0
Owner's Contingency	0.00%	\$0
SUBTOTAL 2		\$2,816,320
Fee	2.25%	\$63,132
Bond	0.90%	\$23,463
TOTAL		\$2,902,915

Riverbanks Zoo Pedestrian Bridge

Current Estimated Total Cost of Work	\$2,902,915
Prefab bridge and steel costs	\$561,088
Elevator costs	\$323,200
Preconstruction / Construction Contingency	\$158,822
Building Permits/Plan Review	\$21,529
Estimated Balance of work cost	\$1,838,276
Estimated contract amounts of Orion Construction and Corley Construction	\$326,000
Estimated value balance of work cost as a %	17.7%

Mr. Satch Krantz
Executive Director
Riverbanks Zoo and Garden
P.O. Box 1060
Columbia, SC 29202-1060

ARCADIS
1650 Prudential Drive
DuPont Center
Suite 400
Jacksonville
Florida 32207
Tel 904.721.2991
Fax 904.861.2450
www.arcadis-us.com

Subject:

Preliminary Engineering Review for Riverbanks Zoo proposed Overhead Pedestrian Bridge in Columbia, Richland Co., SC, RRMP C 1.80-2.09 (approx.), Florence Division, CN&L Subdivision, near DOT No. 843290N, CSXT OP No. SC0303

RAIL RESOURCES

Documents Reviewed:

Riverbanks Zoo and Garden Pedestrian Bridge & Plaze DD Progress Set (27 sheets) dated 1/21/2015, received on January 30, 2015 and revised and Riverbanks Zoological Park and Botanical Gardens Pedestrian Bridge over CSXT Railroad Tracks (10 sheets) received on 3/9/2015.

Date:
March 16, 2015

Contact:
Joe Schofield

Phone:
904.861.2898

Email:
joseph.schofield@arcadis-us.com

Our ref:
NCCSXP14.01PE

Florida License Numbers

Engineering
EB00007917

Geology
GB564

Landscape Architecture
LC26000269

Surveying
LB7062

Dear Mr. Krantz:

ARCADIS has performed a preliminary engineering (PE) review of the Riverbanks Zoological Park and Botanical Garden ("Zoo") design materials to determine the project's compliance with CSXT requirements and impact to railroad property, infrastructure, and operations. We take no exception to the plans and offer general information below.

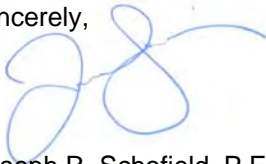
- Construction equipment and materials shall not be stored on CSXT right-of-way. Additionally, equipment shall not be fueled, maintained, or repaired on CSXT right-of-way
- Flagging protection will be required when workers will be within CSXT right-of-way or if equipment has the potential of fouling the track. This horizontal dimension extends vertically to include all work overhead. The contractor should request flagging protection from the CSXT Roadmaster at least forty-five (45) days in advance. Contact information will be provided at the preconstruction conference.
- All CSXT facilities and any utilities found on CSXT right-of-way shall be protected throughout the project. Utility installations and modifications will require application to CSXT Corridor Occupancy Services. Additional information can be found at this URL: <http://www.csx.com/index.cfm/customers/non-freight-services/propertyreal-estate/permitting-utility-installations-and-rights-of-entry/>

Imagine the result

- We recommend that the attached CSXT Construction Submission Criteria and Special Provisions are included in the project bid package. These documents outline requirements that will have cost impact for the winning contractor.

Feel free to contact me or Doug Spitznagel if you have questions or require additional information relating to the information provided above. A Construction Agreement and related cost estimate will be delivered separately.

Sincerely,



Joseph R. Schofield, P.E.
Project Manager

Copy:

Doug Spitznagel, Project Manager II – Public Projects
Richard Jackson, JCS Architects

Enclosures:

CSXT Construction Submission Criteria
CSXT Special Provisions for the Protection of Railroad interest

Proposed 2016 - 2017 Resurfacing Candidates

Council District	Road Name	Beg Location	End Location	Length (ft)
7	Abberton Ct	Thornfield Rd.	Dead End	168
7	Addy Ct	Torwood Dr.	Dead End	158
9	Aiken Hunt Cir	Bakers Point Rd.	Dead End	5257
1	Ashbourne Rd	Flagsbury Rd.	Harleson Rd.	956
9	Avenel Ct	Woodlands Ridge Rd.	Dead End	142
2	Avocet Ct.	Heron Dr.	Dead End	578
9	Baldur Ct	Wotan Rd.	Dead End	538
7	Balfour Ct	Torwood Rd.	Dead End	376
7	Beckton Ct	Winslow Way	Dead End	328
1/2	Brafield Pl	Riverwalk Way	Dead End	1138
1	Brickling Rd	North Royal Tower Rd.	West Royal Tower Road	2462
9	Brookline Ct	Woddlands Ridge Rd	Dead End	138
10	Brookwood Dr	Bluff Rd.	Vine St.	2148
1	Bucktail Dr	Redington Way	Dead End	774
7	Business Park Blvd	Farrow Rd.	Logical Termini	1500
10	Camino Ct.	Avalon Dr.	Dead End	380
2	Cape Lookout Ct.	Columbia Ave	Dead End	418
7	Cedar Lake Rd	Mount Valley Rd,	Dead End	1036
11	Chanwood Ct	Dead End	Dead End	1350
11	Chanwood Dr	Garners Ferry Rd.	Chanwood Ct.	2374
11	Charles Towne Ct.	Leitner Rd.	Charles Towne Ct.	1920
7	Chasewood Ct	Torwood Dr.	Dead End	400
10	Chimneyridge Dr	Clemson Rd.	220 Chimney Ridge Dr	935
9	Chukker Hill Ct.	Cowdray Park	Dead End	124
1	Clay Ct.	Match Point Dr	Dead End	732
7	Clearwell Ct	Green Rose Rd.	Dead End	166
1	Cockspur Rd1	Chadford Rd.	London Pride Rd.	3195
2	Columbia Ave	Wandering Brook Rd.	Columbiana Dr.	1693
3	Commerce Dr NE	Fontaine Rd.	Dead End	1301
7	Corby Ct - 00593	Beckton Ct.	Dead End	141
1	Cotswold Ct.	Hayburg Dr.	Dead End	294
1	Cove Ct.	Wells Point	Dead End	441
1	Cove View Dr	A.J. Amick Rd.	Dead End	958
9	Cowdray Park	Oak Brook Dr.	Dead End	2605
9	Craigwood Dr	Runnymede Dr	Runnymede Dr	2267
7	Cranley Ct	Cranley Rd	Dead End	100
7	Cranley Rd	Thornfield Rd.	Dead End	1304
7	Creekfield Ct	Winslow Way	Dead End	265
2	Crown Point Ct.	Columbia Ave	Dead End	661
2	Darcy Ct	Brafield Pl.	Dead End	136
1	Denbeck Rd	Doncaster Rd.	Rushing Wind Dr.	1322
1	Deuce Ct.	Match Point Dr	Dead End	312
1	Doncaster Dr	Rushing Wind Dr.	Dead End	3375
9	Doral Ct	Woodlands Ridge Rd.	Dead End	137
7	Durham Creek Ct	Winslow Way	Dead End	730
2	Egret Ct	Heron Dr.	Dead End	363
7	Elton Ct	Green Rose Rd.	Dead End	150
7	Esther Cir	North Pines Rd.	Dead End	185
7	Fairfield Park Rd	Fairfield Rd.	Dead End	577
7	Fawnwood Ct.	Meadowcreek Dr.	Dead End	376

Proposed 2016 - 2017 Resurfacing Candidates

Council District	Road Name	Beg Location	End Location	Length (ft)
7	Finley Rd	Powell Rd.	Dead End	1085
9	Firestone Ct	Woodlands Ridge Rd.	Dead End	141
1	Flagbury Rd	North Royal Tower Rd.	Ashbourne Rd.	321
3	Fontaine Center Dr	Fontaine Rd.	Dead End	1644
1	Forty Love Pt	Indian Fork Rd.	Dead End	3005
9	Foxwood Knl	Fox Field Ln.	Dead End	382
9	Freya Ct	N. Donar Dr.	Dead End	125
1	Glen Ridge Ct.	Gleneagle Cir	Dead End	533
1	Gleneagle Cir (NE section)	Hollingshed Creek Blvd.	Brookstone Way	3321
1	Glenhawk Loop	Gleneagle Cir	Gleneagle Cir	1351
7	Golden Ct	Meadowlake Dr.	Dead End	191
7	Golden Oak Cir.	Meadowlake Dr.	Dead End	213
7	Green Rose Rd	Winslow Way	Stockport Rd.	4894
8	Green Springs Cir.	Green Springs Rd.	Dead End	216
8	Green Springs Ct	Green Springs Rd.	Dead End	1144
7	Grinders Mill Rd	Hard Scabble Rd.	Millstone Ct.	1335
7	Gristmill Ct	Grinders Mill Rd.	Dead End	443
9	Halling Ct	Halling Dr.	Dead End	197
9	Halling Dr	Valhalla Dr.	N. Donar Dr.	1802
7	Hamilton Dr	Hard Scabble Rd.	Dead End	1915
1	Hayburg Dr.	Wychwood Rd.	Andover Cir.	758
1	Headwater Cir	Cove View Dr.	Cove View Dr.	1400
2	Heron Ct.	Heron Dr.	Dead End	174
2	Heron Dr	Dubard Boyle Rd.	End of Pavement	3769
1	Hexham Cir	Charring Cross Rd.	Royal Tower Dr.	907
9	Hurlingham Dr.	Oak Brook Dr.	Oak Brook Dr.	870
7	Kelly Ct	North Pines Rd.	Dead End	298
9	Kenmure Ct	Woodlands Ridge Rd.	Dead End	135
7	Lancer Ct	Glenshire Dr.	Dead End	397
7	Lansing Cir	S. Highland Forest Dr.	S. Highland Forest Dr.	1477
7	Leaf Cir	Meadowlake Dr.	Dead End	241
11	Lee Hills Dr	Old Leesburg Rd.	Dead End	1356
7	Leila Ln	Springwood Lake Dr.	Dead End	550
7	Lincolnshire Blvd	Lincolnshire Pkwy.	Lincolnshire Square	322
7	Lincolnshire Ct.	Lincolnshire Blvd	Dead End	183
7	Lindevon Ln	Springwood Lake Dr.	Dead End	355
7	Locklier Rd	Fulmer Rd.	Dead End	1543
1	Lowescroft Cir.	Sweet Thorne Cir	Sweet Thorne Cir	786
1	Marway Ct.	Riverwalk Way	Dead End	115
1	Match Point Dr	Forty Love Point Rd.	Dead End	1669
7	Meadow Creek Dr	Fair Oaks Dr.	Dead End	1305
7	Meadowlake Dr	Bradbury Dr.	Oak Timber Cir.	3387
2	Merganser Ct.	Heron Dr.	Dead End	363
9	Midgard Ct	Wotan Rd.	Dead End	105
7	Millhouse Cir.	Millhouse Ct.	Dead End	250
7	Millhouse Ct	Dead End	Dead End	824
7	Millstone Ct	Dead End	Dead End	413
11	Millwood Ct	Millwood Dr.	Dead End	412
11	Millwood Dr	Congress Rd.	Dead End	3267
11	Montreat Ct	Pleasant Ridge Rd.	Dead End	310

Proposed 2016 - 2017 Resurfacing Candidates

Council District	Road Name	Beg Location	End Location	Length (ft)
7	Moss Field Ct	Moss Field Rd	Dead End	110
7	Moss Field Rd	Winslow Way	Winslow Way	1226
8	Mountain Laurel Ct	Lost Tree Dr.	Dead End	727
8	Mountain Laurel Ln.	Mountain Laurel Ct	Dead End	886
8	N Cross Ct	Hunt Club Rd.	Dead End	178
9	N Donar Ct	N. Donar Dr.	Dead End	264
7	N Highland Forest Dr	Wilmette Rd.	Carty Dr.	2036
9	North Crossing Ct.	N. Crossing Dr.	Dead End	310
9	North Crossing Dr.	Rhame Rd.	Tamara Way	764
9	N Donar Dr.	Sparkleberry Rd.	Vahalla Dr.	5111
7	Newworth Ct	Winslow Ct.	Dead End	401
10	Northbrown Ct.	Northbrown Rd.	Dead End	135
10	Northbrown Rd	Chimney Ridge Dr.	Centeridge Dr.	481
7	Northfield Ct	Thornfield Rd	Dead End	314
9	Oak Brook Ct	Oak Brook Dr.	Dead End	160
9	Oak Brook Dr.	Mallet Hill Rd. (West)	Dead End	3546
7	Oak Timber Cir	Meadowlake Dr.	Dead End	227
8	Oakleaf Rd	Ranch Road	New Joint	684
8	Oakleaf Rd - (Y section)	Greenbrier Dr.	Oakleaf Rd.	116
9	Odin Ct	Wotan Rd.	Dead End	256
7	Ola St	Hamilton Dr.	Briercliff Dr.	299
3	Ouida St	Nancy Ave.	Smithfield Rd.	547
9	Paddock Pl	Oak Brook Dr.	Dead End	151
7	Penelope Ln	North Pines Rd.	Dead End	720
2	Peregrine Ct	Heron Dr.	Dead End	402
1	Persimmon Wood Ct	Staffwood Dr.	Dead End	959
9	Pintail Ln.	Teal Way	Dead End	645
2	Pioneers Point Ct	Settlers Way	Dead End	419
2	Plover Ct.	Heron Dr.	Dead End	457
1	Pond Edge Ln	Willowood Pkwy	Willowood Pkwy	561
9	Pond Ridge Rd E	N. Springs Rd.	McNeely Rd.	1133
1	Racket Rd	Forty Love Point Rd.	Forty Love Point Rd.	1578
7	Ralph Ct	Dead End	Dead End	445
1/2	Riverwalk Way	Coleby Ct.	Marway CT.	867
3	Roxann Dr	Baxter Dr.	N. Lake Marion Cir	295
9	Runneymede Ct	Runneymede Dr	Dead End	152
9	Runneymede Dr	Columbia Club Dr.	Demaret Dr.	1966
2	Saddleback Ledge Ct.	Columbia Ave	Dead End	482
7	Saddletrail Rd.	Crane Church	Dead End	1654
7	Sagamare Rd	Green Rose Rd.	Dead End	1022
1	Saint Albans Ct	Saint Albans Rd.	Dead End	420
9	Sawgrass Ct	Woodlands Ridge Rd.	Dead End	135
1	Set Point Ct.	Racket Rd.	Dead End	194
2	Settlers Way	Columbiana Dr.	Dead End	508
1	Shell Cracker Ct	Headwater Cir.	Dead End	241
8	Sheridan Dr	Green Springs Rd.	Remington Rd.	1791
1	Shetford Rd	Doncaster Rd.	Dead End	1326
7	Silver Oak Cir	Meadowlake Dr.	Dead End	234
3	Smithfield Rd	Roof St.	Oakside Ln.	1153
2	Split Rock Ct.	Columbia Ave	Dead End	382

Proposed 2016 - 2017 Resurfacing Candidates

Council District	Road Name	Beg Location	End Location	Length (ft)
7	Springwoods Lake Dr	Barbara Dr.	Dead End	853
7	Springwoods Lake Pt	Springwood Lake Dr.	Dead End	1547
9	Spyglass Ct	Woodlands Ridge Rd.	Dead End	407
1	Staffwood Dr	Koon Rd.	Ultra Way	2868
7	Starnhope Ct	Green Rose Rd.	Dead End	732
1	Stanford Ridge Ct	Battery Rd.	Dead End	454
7	Stockport Rd	Winslow Way	Dead End	810
10	Surfwood Dr	Candlelite Dr.	Windy Dr.	1285
2	Swallow Ct.	Heron Dr.	Dead End	456
1	Sweet Thorne Cir	Sweet Thorne Rd.	Sweet Thorne Rd.	2613
1	Sweet Thorne Ct	Sweet Thorne Rd.	Dead End	520
8	Tea Rose Ct	Rosev Creek Ln.	Dead End	253
9	Teal Way	Rhame Rd.	Pintail Ln.	472
1	Tennis Ct.	Racket Rd.	Dead End	389
7	Thornfield Ct	Thornfield Rd	Dead End	111
7	Thornfield Rd	Cranley Rd	Cranley Rd	1876
9	Thornridge Rd	Pond Ridge Rd	Wind Ridge Rd.	286
7	Tillbury Dr	Torwood Dr.	Glenshire Rd.	540
1	Timber Knoll Dr	River Run Rd.	Hollingshed Rd.	2133
7	Tomafield Ct	Winslow Ct.	Dead End	184
9	Toms Chase Rd	Bridgecreek Dr.	Belle Grove Cir.	650
7	Torwood Dr	Meadowlake Dr.	Meadowbury Dr.	5603
7	Valley End Ct	Thornfield Ct.	Dead End	112
1	Wallbrook Ct	Sweet Thorne Rd.	Dead End	352
7	Watts Ln	North Pines Rd.	North Pines Rd.	1181
9	Wayland Ct	Halling Dr.	Dead End	248
1	Wells Point Dr	Cove View Dr.	Dead End	1030
7	Whiteoak Ridge Rd	Locklier Rd.	Dead End	1086
9	Wildewood Club Ct	Mallet Hill Rd.	Dead End	556
9	Willow Bend Ct.	Cowdray Park	Dead End	147
1	Willowood Pkwy	Three Dog Rd.	Willowood Pkwy	4294
7	Windward Ct	Green Rose Rd.	Dead End	95
7	Winslow Ct	Winslow Way	Dead End	795
7	Winslow Way	Whitfield Ct.	Dead End	5129
9	Woodlands Ridge Rd.	Vahalla Dr.	Woodlands Ridge Ln	1965
8	Woodshore Cir	Woodshore Dr.	Dead End	264
8	Woodshore Ct	Woodshore Dr.	Dead End	82
8	Woodshore Dr.	Sprmgwater Dr.	Woodshore Dr.	2187
1	Wychwood Rd	Maid Stone Rd.	W. Royal Tower Rd.	4399
Total Miles=				35.9

Richland County Dirt Road Paving Program

Main table listing road paving projects with columns: Road, District, LV Design, Termini, Survey Scheduled / Complete, A: Survey Base Map Submitted / Complete, B: Preliminary (DFR) Plans Submitted, C: DFR Field Visit, D: ROW Plans Submittal, F: Final Plans Submittal, H: PS&E (100%) Submittal. Projects are grouped by Package 1 through Package 8.

Task Order 2

Table listing individual road paving tasks with columns: Road, District, LV Design, Termini, Survey Scheduled / Complete, A: Survey Base Map Submitted / Complete, B: Preliminary (DFR) Plans Submitted, C: DFR Field Visit, D: ROW Plans Submittal, F: Final Plans Submittal, H: PS&E (100%) Submittal. Tasks are grouped by Package 9 through Package 13.